

# Supplementary Financial Information

## Q2 2026

For the quarter ended June 30, 2026

[For further information, please contact:](#)

Sumit Malhotra - SVP & Head of Financial Performance  
smalhotra@elementcorp.com  
(437) 343-7723

Crystal Zhu - Manager, Investor Relations  
czhu@elementcorp.com  
(437) 341-3789



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| SELECTED FINANCIAL INFORMATION                                     |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|--------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| US\$ Millions, except Percentages and per Share Amount             | Q2/26         | Q1/26         | Q4/25         | Q3/25         | Q2/25         | Q1/25         | Q4/24         | Q3/24         | Q2/24         | 2025          | 2024          | YTD26         | YTD25         | YTD24         |
| <b>Reported Results</b>                                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Servicing Income, net                                              | 164           | 162           | 163           | 156           | 151           | 152           | 161           | 147           | 140           | 623           | 596           | 326           | 304           | 287           |
| Net Financing Revenue                                              | 136           | 138           | 129           | 130           | 127           | 112           | 103           | 116           | 122           | 498           | 449           | 273           | 239           | 230           |
| Syndication Revenue, net                                           | 17            | 24            | 21            | 20            | 12            | 12            | 6             | 17            | 12            | 64            | 43            | 41            | 23            | 20            |
| Reported Net Revenue                                               | 317           | 324           | 313           | 306           | 290           | 276           | 271           | 280           | 275           | 1,186         | 1,088         | 640           | 566           | 537           |
| Operating Expenses                                                 | 161           | 157           | 216           | 139           | 139           | 135           | 141           | 139           | 132           | 629           | 545           | 318           | 274           | 264           |
| Operating Income                                                   | 156           | 166           | 97            | 167           | 152           | 141           | 130           | 140           | 143           | 557           | 543           | 322           | 292           | 273           |
| Operating Margin                                                   | 49.2%         | 51.3%         | 31.0%         | 54.6%         | 52.2%         | 51.0%         | 47.9%         | 50.2%         | 52.1%         | 47.0%         | 49.9%         | 50.3%         | 51.6%         | 50.8%         |
| Total Expenses                                                     | 170           | 167           | 224           | 147           | 147           | 139           | 149           | 146           | 139           | 656           | 574           | 336           | 286           | 279           |
| Income Before Income Taxes                                         | 147           | 157           | 90            | 160           | 143           | 136           | 121           | 134           | 135           | 529           | 514           | 304           | 280           | 258           |
| Net Income Attributable to Common Shareholders                     | 111           | 119           | (61)          | 125           | 112           | 102           | 92            | 99            | 103           | 279           | 387           | 229           | 215           | 197           |
| Earnings per Share (EPS) - Diluted                                 | \$0.28        | \$0.30        | (\$0.15)      | \$0.31        | \$0.28        | \$0.25        | \$0.23        | \$0.24        | \$0.25        | \$0.69        | \$0.95        | \$0.58        | \$0.53        | \$0.48        |
| Earnings per Share (EPS) - Diluted (\$CAD)                         | \$0.39        | \$0.41        | (\$0.21)      | \$0.43        | \$0.39        | \$0.36        | \$0.32        | \$0.33        | \$0.34        | \$0.98        | \$1.30        | \$0.80        | \$0.75        | \$0.65        |
| <b>Adjusted Results<sup>1</sup></b>                                |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Servicing Income, net                                              | 164           | 162           | 163           | 156           | 151           | 152           | 161           | 147           | 140           | 623           | 596           | 326           | 304           | 287           |
| Net Financing Revenue                                              | 136           | 138           | 129           | 130           | 127           | 112           | 103           | 116           | 122           | 498           | 449           | 273           | 239           | 230           |
| Syndication Revenue, net                                           | 18            | 24            | 21            | 20            | 12            | 12            | 6             | 17            | 12            | 64            | 43            | 42            | 23            | 20            |
| <b>Adjusted Net Revenue<sup>2</sup></b>                            | <b>318</b>    | <b>324</b>    | <b>313</b>    | <b>306</b>    | <b>290</b>    | <b>276</b>    | <b>271</b>    | <b>280</b>    | <b>275</b>    | <b>1,186</b>  | <b>1,088</b>  | <b>642</b>    | <b>566</b>    | <b>537</b>    |
| Salaries, Wages and Benefits                                       | 87            | 90            | 83            | 78            | 74            | 75            | 76            | 73            | 74            | 310           | 298           | 176           | 149           | 148           |
| General and Administrative Expenses                                | 37            | 35            | 38            | 34            | 38            | 34            | 35            | 30            | 33            | 143           | 129           | 72            | 72            | 64            |
| Depreciation and Amortization                                      | 18            | 17            | 17            | 17            | 16            | 16            | 16            | 15            | 14            | 66            | 59            | 35            | 32            | 29            |
| <b>Adjusted Operating Expenses<sup>3</sup></b>                     | <b>141</b>    | <b>142</b>    | <b>138</b>    | <b>129</b>    | <b>128</b>    | <b>125</b>    | <b>128</b>    | <b>118</b>    | <b>122</b>    | <b>520</b>    | <b>486</b>    | <b>283</b>    | <b>253</b>    | <b>241</b>    |
| <b>Adjusted Operating Income (AOI)</b>                             | <b>177</b>    | <b>182</b>    | <b>176</b>    | <b>178</b>    | <b>162</b>    | <b>151</b>    | <b>143</b>    | <b>161</b>    | <b>153</b>    | <b>666</b>    | <b>601</b>    | <b>359</b>    | <b>313</b>    | <b>296</b>    |
| Adjusted Operating Margin <sup>4</sup>                             | 55.6%         | 56.2%         | 56.0%         | 58.0%         | 55.8%         | 54.7%         | 52.9%         | 57.7%         | 55.7%         | 56.2%         | 55.3%         | 55.9%         | 55.3%         | 55.2%         |
| Adjusted Net Income Attributable to Common Shareholders            | 134           | 137           | 132           | 134           | 121           | 113           | 108           | 120           | 115           | 500           | 451           | 271           | 234           | 224           |
| <b>Adjusted EPS [Diluted]</b>                                      | <b>\$0.34</b> | <b>\$0.35</b> | <b>\$0.33</b> | <b>\$0.33</b> | <b>\$0.30</b> | <b>\$0.28</b> | <b>\$0.27</b> | <b>\$0.29</b> | <b>\$0.28</b> | <b>\$1.24</b> | <b>\$1.10</b> | <b>\$0.68</b> | <b>\$0.58</b> | <b>\$0.55</b> |
| Adjusted EPS [Diluted] (\$CAD)                                     | \$0.47        | \$0.47        | \$0.46        | \$0.46        | \$0.42        | \$0.40        | \$0.37        | \$0.40        | \$0.39        | \$1.74        | \$1.51        | \$0.94        | \$0.82        | \$0.74        |
| <b>Other Highlights</b>                                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Originations                                                       | 1,724         | 1,453         | 1,351         | 1,722         | 1,894         | 1,509         | 1,498         | 1,716         | 1,976         | 6,477         | 6,732         | 3,177         | 3,403         | 3,518         |
| Vehicles Under Management (VUM) <sup>1,5</sup> - End of Period     | 1.561         | 1.565         | 1.555         | 1.530         | 1.512         | 1.514         | 1.517         | 1.497         | 1.499         | 1.555         | 1.517         | 1.561         | 1.512         | 1.499         |
| <b>Adjusted Free Cash Flow per Share<sup>1</sup> - [Diluted]</b>   | <b>\$0.39</b> | <b>\$0.45</b> | <b>\$0.39</b> | <b>\$0.42</b> | <b>\$0.40</b> | <b>\$0.36</b> | <b>\$0.30</b> | <b>\$0.36</b> | <b>\$0.37</b> | <b>\$1.57</b> | <b>\$1.35</b> | <b>\$0.84</b> | <b>\$0.76</b> | <b>\$0.70</b> |
| Adjusted Free Cash Flow per Share <sup>1</sup> - [Diluted] (\$CAD) | \$0.53        | \$0.62        | \$0.53        | \$0.58        | \$0.56        | \$0.52        | \$0.41        | \$0.49        | \$0.50        | \$2.18        | \$1.85        | \$1.16        | \$1.07        | \$0.95        |
| Weighted Average Common Shares Outstanding - Basic                 | 394.7         | 398.1         | 399.9         | 401.0         | 401.7         | 403.5         | 404.6         | 403.6         | 390.0         | 401.5         | 396.9         | 396.4         | 402.6         | 389.6         |
| Weighted Average Common Shares Outstanding - Diluted               | 394.9         | 398.3         | 399.9         | 401.3         | 401.9         | 403.7         | 404.7         | 403.8         | 403.6         | 401.7         | 404.2         | 396.6         | 402.8         | 403.8         |
| Avg. Common Equity                                                 | 2,730         | 2,752         | 2,823         | 2,827         | 2,776         | 2,731         | 2,769         | 2,781         | 2,783         | 2,789         | 2,770         | 2,741         | 2,754         | 2,765         |
| <b>Adjusted Return on Equity (ROE)<sup>1</sup> - [Diluted]</b>     | <b>19.6%</b>  | <b>20.3%</b>  | <b>18.6%</b>  | <b>18.8%</b>  | <b>17.5%</b>  | <b>16.7%</b>  | <b>15.4%</b>  | <b>16.9%</b>  | <b>16.3%</b>  | <b>17.9%</b>  | <b>16.0%</b>  | <b>19.9%</b>  | <b>17.1%</b>  | <b>15.9%</b>  |

<sup>1</sup> Adjusted results are non-GAAP or supplemental financial measures, which do not have any standard meaning prescribed by GAAP under IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. For further information, please see the “IFRS to Non-GAAP Reconciliations” section in the Company’s Management Discussion & Analysis, as at and for the three and six month periods ended June 30, 2026. The Company uses “Adjusted Results” because it believes that they provide useful information to investors regarding its performance and results of operations.

<sup>2</sup> Adjusted net revenue is calculated as net revenue plus or minus items that management believes are not reflective of underlying operating performance.

<sup>3</sup> Adjusted operating expenses are calculated as operating expenses less one-time strategic initiatives costs, share-based compensation, and other expenses that are non-recurring in nature.

<sup>4</sup> Calculated as adjusted operating income divided by adjusted net revenue.

<sup>5</sup> Commencing Q4 2024, VUM includes units associated with Autofleet and commencing Q4 2025, VUM includes units associated with Car IQ.

| BALANCE SHEET                                                    |               |               |               |               |               |               |               |               |               |
|------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| US\$ Millions, as at Period End                                  | Q2/26         | Q1/26         | Q4/25         | Q3/25         | Q2/25         | Q1/25         | Q4/24         | Q3/24         | Q2/24         |
| <b>ASSETS</b>                                                    |               |               |               |               |               |               |               |               |               |
| Cash                                                             | 203           | 267           | 159           | 169           | 144           | 498           | 129           | 65            | 83            |
| Restricted Funds                                                 | 302           | 395           | 345           | 359           | 327           | 283           | 280           | 272           | 268           |
| Finance Receivables                                              | 7,647         | 7,838         | 8,316         | 8,545         | 8,446         | 7,692         | 7,570         | 7,607         | 7,770         |
| Equipment under Operating Leases                                 | 3,006         | 2,852         | 2,836         | 2,737         | 2,645         | 2,428         | 2,435         | 2,537         | 2,589         |
| Accounts Receivable and Other Assets                             | 311           | 250           | 245           | 214           | 248           | 185           | 202           | 178           | 215           |
| Derivative Financial Instruments                                 | 55            | 65            | 70            | 92            | 71            | 97            | 98            | 71            | 55            |
| Property, Equipment and Leasehold Improvements, net              | 116           | 117           | 119           | 105           | 105           | 109           | 113           | 115           | 111           |
| Intangible Assets, net                                           | 594           | 603           | 615           | 618           | 626           | 629           | 642           | 625           | 628           |
| Deferred Tax Assets                                              | 112           | 105           | 112           | 211           | 216           | 201           | 201           | 211           | 200           |
| Goodwill                                                         | 1,065         | 1,065         | 1,066         | 1,033         | 1,034         | 1,031         | 1,030         | 956           | 955           |
| <b>Total Assets</b>                                              | <b>13,411</b> | <b>13,557</b> | <b>13,884</b> | <b>14,083</b> | <b>13,862</b> | <b>13,153</b> | <b>12,701</b> | <b>12,639</b> | <b>12,875</b> |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>                      |               |               |               |               |               |               |               |               |               |
| <b>LIABILITIES</b>                                               |               |               |               |               |               |               |               |               |               |
| Accounts Payable and Accrued Liabilities                         | 1,100         | 1,103         | 1,249         | 1,477         | 1,362         | 1,228         | 1,338         | 1,154         | 1,091         |
| Derivative Financial Instruments                                 | 40            | 38            | 70            | 115           | 141           | 34            | 22            | 67            | 16            |
| Borrowings                                                       | 9,431         | 9,565         | 9,707         | 9,502         | 9,442         | 9,046         | 8,464         | 8,472         | 8,711         |
| Convertible Debenture                                            | –             | –             | –             | –             | –             | –             | –             | –             | –             |
| Deferred Tax Liabilities                                         | 174           | 156           | 138           | 161           | 142           | 123           | 103           | 171           | 148           |
| <b>Total Liabilities</b>                                         | <b>10,745</b> | <b>10,861</b> | <b>11,164</b> | <b>11,255</b> | <b>11,086</b> | <b>10,432</b> | <b>9,926</b>  | <b>9,864</b>  | <b>9,966</b>  |
| Shareholders' Equity Attributable to Common Shareholders         | 2,665         | 2,696         | 2,720         | 2,829         | 2,775         | 2,721         | 2,774         | 2,775         | 2,908         |
| Non-Controlling Interest                                         | 1             |               |               |               |               |               |               |               |               |
| <b>SHAREHOLDERS' EQUITY</b>                                      | <b>2,666</b>  | <b>2,696</b>  | <b>2,720</b>  | <b>2,829</b>  | <b>2,775</b>  | <b>2,721</b>  | <b>2,774</b>  | <b>2,775</b>  | <b>2,908</b>  |
| <b>Total Liabilities and Shareholders' Equity</b>                | <b>13,411</b> | <b>13,557</b> | <b>13,884</b> | <b>14,083</b> | <b>13,862</b> | <b>13,153</b> | <b>12,701</b> | <b>12,639</b> | <b>12,875</b> |
| <b>Other Highlights</b>                                          |               |               |               |               |               |               |               |               |               |
| Client Pass Through <sup>1</sup>                                 | 7,325         | 7,691         | 8,037         | 8,079         | 7,653         | 7,027         | 7,036         | 7,800         | 7,974         |
| Net Working Capital Supporting Services & Syndication Businesses | 1,836         | 1,690         | 1,502         | 1,266         | 1,644         | 1,882         | 1,295         | 547           | 636           |
| <b>Total Debt</b>                                                | <b>9,161</b>  | <b>9,381</b>  | <b>9,539</b>  | <b>9,345</b>  | <b>9,297</b>  | <b>8,909</b>  | <b>8,331</b>  | <b>8,347</b>  | <b>8,610</b>  |
| Client Pass Through Debt as a Percentage of Total Debt           | 80.0%         | 82.0%         | 84.3%         | 86.4%         | 82.3%         | 78.9%         | 84.5%         | 93.4%         | 92.6%         |
| Total Net Debt                                                   | 8,657         | 8,719         | 9,035         | 8,817         | 8,826         | 8,128         | 7,922         | 8,010         | 8,259         |
| Debt-to-Capital <sup>2</sup>                                     | 76.5%         | 76.4%         | 76.9%         | 75.7%         | 76.1%         | 74.9%         | 74.1%         | 74.3%         | 74.0%         |

<sup>1</sup>Total debt tied to funding safe, client mission-critical assets with a track record of historically low credit losses in the range of 1-2 basis points annually.

<sup>2</sup>Our debt-to-capital ratio serves as the primary measure for assessing the Company's leverage.

| GAIN ON SALE OF EQUIPMENT UNDER OPERATING LEASES BY GEOGRAPHY |       |       |       |       |       |       |       |       |       |          |    |                 |    |    |
|---------------------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|----|-----------------|----|----|
| US\$ Millions                                                 | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 20252024 |    | YTD26YTD25YTD24 |    |    |
| Gain on Sale of Equipment under Operating Leases              | 28    | 29    | 24    | 27    | 32    | 26    | 21    | 27    | 25    | 109      | 99 | 57              | 58 | 52 |
| Australia & New Zealand                                       | 10    | 13    | 12    | 15    | 17    | 15    | 14    | 18    | 14    | 59       | 61 | 23              | 32 | 29 |
| Mexico                                                        | 15    | 11    | 11    | 11    | 14    | 10    | 7     | 8     | 10    | 45       | 35 | 26              | 24 | 21 |
| US & Canada                                                   | 3     | 5     | 1     | 1     | 2     | 1     | –     | 1     | 1     | 5        | 3  | 8               | 3  | 2  |

| NET FINANCING REVENUE EXCLUDING GOS         |       |       |       |       |       |       |       |       |       |          |       |                 |       |       |
|---------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|-------|-----------------|-------|-------|
| US\$ Millions                               | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 20252024 |       | YTD26YTD25YTD24 |       |       |
| Net Financing Revenue (excluding GOS)       | 108   | 109   | 105   | 103   | 95    | 86    | 82    | 89    | 97    | 389      | 350   | 217             | 181   | 178   |
| Net Financing Revenue Yield (excluding GOS) | 5.12% | 4.98% | 4.75% | 4.85% | 4.77% | 4.58% | 4.17% | 4.41% | 4.81% | 4.73%    | 4.38% | 5.05%           | 4.67% | 4.47% |
| Average Net Earning Assets                  | 8,482 | 8,840 | 8,793 | 8,533 | 7,988 | 7,618 | 7,848 | 8,060 | 8,186 | 8,233    | 7,980 | 8,661           | 7,803 | 8,006 |

| CREDIT QUALITY                          |       |       |       |       |       |       |       |       |       |          |       |                 |       |       |
|-----------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|----------|-------|-----------------|-------|-------|
| US\$ Millions                           | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 20252024 |       | YTD26YTD25YTD24 |       |       |
| Provision for Credit Losses             | 4.6   | 4.6   | 2.9   | (0.4) | 1.4   | 1.0   | 0.7   | 0.9   | (0.3) | 5.0      | 1.6   | 9.2             | 2.5   | –     |
| Allowance for Credit Losses             | 19.6  | 15.3  | 10.8  | 8.5   | 8.9   | 7.1   | 6.2   | 6.1   | 5.4   | 10.8     | 6.2   | 19.6            | 8.9   | 5.4   |
| Gross Finance Receivables               | 7,667 | 7,853 | 8,327 | 8,554 | 8,454 | 7,699 | 7,576 | 7,613 | 7,775 | 8,327    | 7,576 | 7,667           | 8,454 | 7,775 |
| ACL as a % of Gross Finance Receivables | 0.26% | 0.20% | 0.13% | 0.10% | 0.10% | 0.09% | 0.08% | 0.08% | 0.07% | 0.13%    | 0.08% | 0.26%           | 0.10% | 0.07% |

| REVENUE BY GEOGRAPHY (%) <sup>1</sup> |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
|---------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------|------|-------|-------|-------|
|                                       | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025 | 2024 | YTD26 | YTD25 | YTD24 |
| <b>US &amp; Canada</b>                |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
| Service Revenue                       | 61%   | 59%   | 59%   | 60%   | 64%   | 67%   | 64%   | 63%   | 64%   | 62%  | 67%  | 60%   | 65%   | 70%   |
| Net Financing Revenue                 | 31%   | 30%   | 32%   | 31%   | 31%   | 28%   | 29%   | 29%   | 29%   | 30%  | 27%  | 31%   | 29%   | 25%   |
| Syndication Revenue                   | 8%    | 11%   | 9%    | 9%    | 6%    | 6%    | 8%    | 8%    | 7%    | 7%   | 7%   | 10%   | 6%    | 6%    |
| <b>Australia &amp; New Zealand</b>    |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
| Service Revenue                       | 29%   | 27%   | 29%   | 26%   | 24%   | 25%   | 23%   | 23%   | 28%   | 26%  | 25%  | 28%   | 24%   | 27%   |
| Net Financing Revenue                 | 71%   | 73%   | 71%   | 74%   | 76%   | 75%   | 77%   | 77%   | 72%   | 74%  | 75%  | 72%   | 76%   | 73%   |
| Syndication Revenue                   | –%    | –%    | –%    | –%    | –%    | –%    | –%    | –%    | –%    | –%   | –%   | –%    | –%    | –%    |
| <b>Mexico</b>                         |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
| Service Revenue                       | 26%   | 26%   | 22%   | 25%   | 21%   | 24%   | 29%   | 26%   | 29%   | 23%  | 27%  | 26%   | 23%   | 26%   |
| Net Financing Revenue                 | 74%   | 74%   | 78%   | 75%   | 79%   | 76%   | 71%   | 74%   | 71%   | 77%  | 73%  | 74%   | 77%   | 74%   |
| Syndication Revenue                   | –%    | –%    | –%    | –%    | –%    | –%    | –%    | –%    | –%    | –%   | –%   | –%    | –%    | –%    |

<sup>1</sup> Totals may not add to 100% due to rounding

| SERVICE REVENUE BY NATURE          |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
|------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------|------|-------|-------|-------|
|                                    | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025 | 2024 | YTD26 | YTD25 | YTD24 |
| <b>US &amp; Canada</b>             |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
| Usage Based Service Revenue        | 79%   | 77%   | 79%   | 77%   | 76%   | 76%   | 77%   | 77%   | 76%   | 77%  | 77%  | 78%   | 76%   | 76%   |
| Recurring Service Revenue          | 21%   | 23%   | 21%   | 23%   | 24%   | 24%   | 23%   | 23%   | 24%   | 23%  | 23%  | 22%   | 24%   | 24%   |
| <b>Australia &amp; New Zealand</b> |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
| Usage Based Service Revenue        | 28%   | 27%   | 22%   | 24%   | 30%   | 33%   | 29%   | 25%   | 30%   | 27%  | 29%  | 27%   | 31%   | 32%   |
| Recurring Service Revenue          | 72%   | 73%   | 78%   | 76%   | 70%   | 67%   | 71%   | 75%   | 70%   | 73%  | 71%  | 73%   | 69%   | 68%   |
| <b>Mexico</b>                      |       |       |       |       |       |       |       |       |       |      |      |       |       |       |
| Usage Based Service Revenue        | 63%   | 70%   | 49%   | 44%   | 38%   | 53%   | 58%   | 50%   | 54%   | 46%  | 58%  | 67%   | 45%   | 63%   |
| Recurring Service Revenue          | 37%   | 30%   | 51%   | 56%   | 62%   | 47%   | 42%   | 50%   | 46%   | 54%  | 42%  | 33%   | 55%   | 37%   |

| CAPITAL LIGHT REVENUE COMPONENTS                                    |       |       |       |       |       |       |       |       |       |       |       |       |       |       |
|---------------------------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| US\$ Millions                                                       | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025  | 2024  | YTD26 | YTD25 | YTD24 |
| <b>Revenue</b>                                                      |       |       |       |       |       |       |       |       |       |       |       |       |       |       |
| Core Syndication Revenue                                            | 16    | 24    | 21    | 20    | 12    | 12    | 11    | 17    | 12    | 64    | 48    | 40    | 23    | 20    |
| Alternative Funding Revenue <sup>2</sup>                            | 2     | –     | –     | –     | –     | –     | (5)   | –     | –     | –     | (5)   | 2     | –     | –     |
| Service Revenue                                                     | 164   | 162   | 163   | 156   | 151   | 152   | 162   | 147   | 140   | 623   | 596   | 326   | 304   | 287   |
| <b>Total Capital Light Revenue</b>                                  | 182   | 186   | 184   | 176   | 163   | 164   | 168   | 164   | 152   | 687   | 638   | 368   | 327   | 307   |
| Total Capital Light Revenue as a Percentage of Adjusted Net Revenue | 57%   | 57%   | 59%   | 58%   | 56%   | 60%   | 62%   | 58%   | 55%   | 58%   | 59%   | 57%   | 58%   | 57%   |
| Syndication Volume                                                  | 634   | 867   | 666   | 632   | 537   | 574   | 693   | 1,004 | 955   | 2,408 | 3,468 | 1,501 | 1,111 | 1,428 |
| Alternative Funding Volume <sup>2</sup>                             | 729   | –     | –     | –     | –     | –     | 342   | –     | –     | –     | –     | 729   | –     | –     |
| Core Syndication Yield                                              | 2.5%  | 2.8%  | 3.2%  | 3.2%  | 2.2%  | 2.1%  | 1.6%  | 1.7%  | 1.3%  | 2.7%  | 1.4%  | 2.7%  | 2.1%  | 1.4%  |

<sup>2</sup> Alternative funding represents arrangements outside the Company's traditional syndication channel, including the Blackstone transaction completed in Q4 2024 and the equity residual transaction completed in Q2 2026. Prior periods have been reclassified to conform with current presentation.

| ORIGINATIONS                    |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |
|---------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|
| US\$ Millions                   | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025  | 2024  | YTD26 | YTD25 | YTD24 |  |
| Originations (excluding Armada) | 1,724 | 1,453 | 1,351 | 1,722 | 1,894 | 1,509 | 1,498 | 1,716 | 1,976 | 6,477 | 6,732 | 3,177 | 3,403 | 3,518 |  |
| US & Canada                     | 1,269 | 1,087 | 934   | 1,275 | 1,512 | 1,195 | 1,061 | 1,363 | 1,600 | 4,917 | 5,206 | 2,356 | 2,707 | 2,783 |  |
| Australia & New Zealand         | 110   | 95    | 116   | 105   | 97    | 99    | 134   | 133   | 123   | 417   | 490   | 205   | 196   | 223   |  |
| Mexico                          | 346   | 271   | 301   | 342   | 285   | 215   | 303   | 220   | 253   | 1,143 | 1,035 | 617   | 500   | 512   |  |

| VUM                 |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |
|---------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|
| Thousands           | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025  | 2024  | YTD26 | YTD25 | YTD24 |  |
| VUM <sup>1</sup>    | 1,561 | 1,565 | 1,555 | 1,530 | 1,512 | 1,514 | 1,517 | 1,497 | 1,499 | 1,555 | 1,517 | 1,561 | 1,512 | 1,499 |  |
| Service Only        | 935   | 927   | 911   | 879   | 861   | 861   | 860   | 838   | 840   | 911   | 860   | 935   | 861   | 840   |  |
| Serviced & Financed | 605   | 615   | 621   | 622   | 618   | 617   | 619   | 620   | 620   | 621   | 619   | 605   | 618   | 620   |  |
| Financed Only       | 21    | 23    | 24    | 29    | 33    | 37    | 38    | 39    | 39    | 24    | 38    | 21    | 33    | 39    |  |
| eVUM <sup>2</sup>   | 151   | 138   | 129   | 123   | 107   | 101   | 95    | 89    | 71    | 129   | 95    | 151   | 107   | 71    |  |

<sup>1</sup> Every “VUM” is one unique vehicle (a) receiving or subscribed to one or more Element services, and/or (b) financed by Element, whether or not subsequently syndicated. Commencing Q4 2024 and Q4 2025 includes Autofleet and Car IQ, respectively. We released approximately 206,200 VUM between Q2 2023 and Q1 2024 in relation to our move to end the provision of certain white-label services to competitors. These VUM are not adjusted out of these figures.

<sup>2</sup> Included in total VUM count, noted above.  
 eVUM consists of battery electric vehicles (BEVs), plug-in hybrid electric vehicles (PHEVs), hybrid electric vehicles (HEVs) and hydrogen vehicles

| ASSETS UNDER MANAGEMENT               |       |       |       |       |       |       |       |       |       |       |       |       |       |       |  |
|---------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|
| US\$ Billions                         | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025  | 2024  | YTD26 | YTD25 | YTD24 |  |
| Assets Under Management               | 14.8  | 14.6  | 14.8  | 14.9  | 14.7  | 14.0  | 13.9  | 13.9  | 14.0  | 14.8  | 13.9  | 14.8  | 14.7  | 14.0  |  |
| Syndicated Assets                     | 5.7   | 5.1   | 4.8   | 4.9   | 4.9   | 5.1   | 5.3   | 5.0   | 4.8   | 4.8   | 5.3   | 5.7   | 4.9   | 4.8   |  |
| Interim Funded Assets                 | 1.2   | 1.1   | 1.1   | 1.2   | 1.5   | 1.3   | 1.2   | 1.1   | 1.1   | 1.1   | 1.2   | 1.2   | 1.5   | 1.1   |  |
| Net Earning Assets (NEAs)             | 7.9   | 8.4   | 8.9   | 8.8   | 8.3   | 7.6   | 7.4   | 7.8   | 8.1   | 8.9   | 7.4   | 7.9   | 8.3   | 8.1   |  |
| NEA & Quarterly Changes               | 7.9   | 8.4   | 8.9   | 8.8   | 8.3   | 7.6   | 7.4   | 7.8   | 8.1   | 8.9   | 7.4   | 7.9   | 8.3   | 8.1   |  |
| Activations                           | 1.6   | 1.3   | 1.6   | 1.9   | 1.7   | 1.5   | 1.6   | 1.8   | 1.9   | 6.7   | 6.8   | 2.9   | 3.2   | 3.4   |  |
| Syndication                           | (1.3) | (0.9) | (0.7) | (0.6) | (0.6) | (0.6) | (1.0) | (1.0) | (1.0) | (2.5) | (3.5) | (2.2) | (1.2) | (1.5) |  |
| Amortizations                         | (0.5) | (0.6) | (0.6) | (0.6) | (0.6) | (0.5) | (0.5) | (0.5) | (0.5) | (2.3) | (2.1) | (1.1) | (1.1) | (1.1) |  |
| Dispositions                          | (0.2) | (0.3) | (0.3) | (0.2) | (0.2) | (0.2) | (0.2) | (0.5) | (0.2) | (0.9) | (1.0) | (0.5) | (0.4) | (0.3) |  |
| FX                                    | 0.1   | –     | 0.1   | –     | 0.4   | –     | (0.3) | (0.1) | (0.1) | 0.5   | (0.4) | 0.1   | 0.4   | –     |  |
| Syndicated Assets & Quarterly Changes | 5.7   | 5.1   | 4.8   | 4.9   | 4.9   | 5.1   | 5.3   | 5.0   | 4.8   | 4.8   | 5.3   | 5.7   | 4.9   | 4.8   |  |
| Syndication                           | 1.3   | 0.9   | 0.7   | 0.6   | 0.5   | 0.6   | 1.0   | 1.0   | 1.0   | 2.4   | 2.5   | 2.2   | 1.1   | 1.5   |  |
| Amortization                          | (0.4) | (0.5) | (0.5) | (0.5) | (0.6) | (0.6) | (0.6) | (0.6) | (0.5) | (2.1) | (2.0) | (0.9) | (1.2) | (1.0) |  |
| Dispositions                          | (0.3) | (0.2) | (0.2) | (0.2) | (0.2) | (0.1) | (0.2) | (0.2) | (0.2) | (0.7) | (0.6) | (0.5) | (0.3) | (0.3) |  |
| FX                                    | –     | –     | –     | –     | –     | –     | –     | (0.1) | 0.1   | –     | (0.1) | –     | –     | 0.2   |  |

| END-OF-PERIOD NET EARNING ASSETS BY GEOGRAPHY |       |       |       |       |       |       |       |       |       |      |      |       |       |       |  |
|-----------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|------|------|-------|-------|-------|--|
| US\$ Billions                                 | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 | 2025 | 2024 | YTD26 | YTD25 | YTD24 |  |
| Net Earning Assets                            | 7.9   | 8.4   | 8.9   | 8.8   | 8.3   | 7.6   | 7.4   | 7.8   | 8.1   | 8.9  | 7.4  | 7.9   | 8.3   | 8.1   |  |
| US & Canada                                   | 3.9   | 4.6   | 5.1   | 5.1   | 4.8   | 4.4   | 4.1   | 4.5   | 4.7   | 5.1  | 4.1  | 3.9   | 4.8   | 4.7   |  |
| Australia & New Zealand                       | 1.3   | 1.3   | 1.3   | 1.3   | 1.3   | 1.2   | 1.2   | 1.3   | 1.3   | 1.3  | 1.2  | 1.3   | 1.3   | 1.3   |  |
| Mexico                                        | 2.7   | 2.5   | 2.5   | 2.4   | 2.2   | 2.0   | 2.1   | 2.0   | 2.1   | 2.5  | 2.1  | 2.7   | 2.2   | 2.1   |  |

| RETURN OF CAPITAL                                                  |       |       |       |       |       |       |       |       |       |  |      |      |  |       |       |       |
|--------------------------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|------|------|--|-------|-------|-------|
| US\$ Millions                                                      | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 |  | 2025 | 2024 |  | YTD26 | YTD25 | YTD24 |
| Common Dividends (Settled)                                         | 43    | 37    | 37    | 38    | 37    | 37    | 35    | 35    | 34    |  | 149  | 139  |  | 80    | 74    | 69    |
| Preferred Share Redemptions                                        | –     | –     | –     | –     | –     | –     | –     | 95    | 91    |  | –    | 186  |  | –     | –     | 91    |
| Share Repurchases (Settled)                                        | 120   | 57    | 34    | 23    | 23    | 40    | 3     | –     | 4     |  | 120  | 11   |  | 177   | 64    | 7     |
| Total Return of Capital                                            | 163   | 94    | 71    | 61    | 61    | 77    | 39    | 130   | 129   |  | 269  | 336  |  | 257   | 138   | 167   |
| Total Return of Capital as a Percentage of Adjusted Free Cash Flow | 107%  | 52%   | 46%   | 37%   | 37%   | 53%   | 32%   | 90%   | 87%   |  | 43%  | 61%  |  | 77%   | 45%   | 59%   |

| COMMON DIVIDEND PER SHARE (\$CAD)                                |        |        |        |        |        |        |        |        |        |  |        |        |  |        |        |        |
|------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--|--------|--------|--|--------|--------|--------|
| Common Dividends                                                 | Q2/26  | Q1/26  | Q4/25  | Q3/25  | Q2/25  | Q1/25  | Q4/24  | Q3/24  | Q2/24  |  | 2025   | 2024   |  | YTD26  | YTD25  | YTD24  |
| Common Dividends per Share (in \$CAD)                            | \$0.15 | \$0.15 | \$0.13 | \$0.13 | \$0.13 | \$0.13 | \$0.13 | \$0.12 | \$0.12 |  | \$0.52 | \$0.49 |  | \$0.30 | \$0.26 | \$0.24 |
| Annualized Common Dividend per Share as a % of LTM FCF per Share | 26.3%  | 26.4%  | 23.8%  | 25.2%  | 26.3%  | 26.8%  | 28.0%  | 27.0%  | 26.2%  |  | 23.7%  | 27.0%  |  | 26.4%  | 26.6%  | 26.8%  |

| SHARE REPURCHASES UNDER NCIB                                      |         |         |         |         |         |         |         |        |         |         |         |      |         |         |         |
|-------------------------------------------------------------------|---------|---------|---------|---------|---------|---------|---------|--------|---------|---------|---------|------|---------|---------|---------|
| \$ Millions (except per Share Amounts)                            | Q2/26   | Q1/26   | Q4/25   | Q3/25   | Q2/25   | Q1/25   | Q4/24   | Q3/24  | Q2/24   | 2025    |         | 2024 | YTD26   | YTD25   | YTD24   |
| Shares Repurchased                                                | 5.83    | 2.29    | 1.29    | 0.94    | 0.95    | 2.18    | 0.18    | 0.00   | 0.17    | 5.37    | 0.63    |      | 8.11    | 3.13    | 0.45    |
| Weighted Avg. Repurchased Share Price - \$CAD                     | \$28.26 | \$33.33 | \$36.64 | \$36.26 | \$29.94 | \$28.55 | \$28.51 | \$0.00 | \$21.91 | \$32.10 | \$23.77 |      | \$29.69 | \$28.97 | \$21.95 |
| Cost of Repurchases - \$CAD                                       | 165.00  | 76.30   | 47.40   | 34.17   | 28.47   | 62.17   | 5.00    | 0.00   | 3.81    | 172.21  | 14.99   |      | 241.30  | 90.65   | 9.99    |
| Shares Issued in the Period on Exercise of Options                | 0.07    | 0.08    | –       | –       | 0.01    | –       | –       | –      | 0.27    | 0.01    | –       |      | 0.15    | 0.01    | 0.31    |
| Shares Issued in the Period on Exercise of Convertible Debentures | –       | –       | –       | –       | –       | –       | –       | –      | 14.6    | –       | 14.6    |      | –       | –       | 14.6    |
| Shares Issued and Outstanding at Period End                       | 391.3   | 397.1   | 399.3   | 400.5   | 401.4   | 402.4   | 404.5   | 403.6  | 403.6   | 399.3   | 404.5   |      | 391.3   | 401.4   | 403.6   |

| SHAREHOLDER INFORMATION |         |         |         |         |         |         |         |         |         |  |         |         |  |         |         |         |
|-------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--|---------|---------|--|---------|---------|---------|
| Share Price (\$CAD)     | Q2/26   | Q1/26   | Q4/25   | Q3/25   | Q2/25   | Q1/25   | Q4/24   | Q3/24   | Q2/24   |  | 2025    | 2024    |  | YTD26   | YTD25   | YTD24   |
| Closing Share Price     | \$29.27 | \$30.17 | \$36.05 | \$36.04 | \$34.11 | \$28.61 | \$29.06 | \$28.76 | \$24.89 |  | \$36.05 | \$29.06 |  | \$29.27 | \$34.11 | \$24.89 |
| High                    | \$33.01 | \$36.29 | \$38.26 | \$38.16 | \$34.30 | \$29.63 | \$30.49 | \$28.89 | \$25.35 |  | \$38.26 | \$30.49 |  | \$36.29 | \$34.30 | \$25.35 |
| Low                     | \$26.00 | \$29.95 | \$34.46 | \$33.57 | \$25.00 | \$25.00 | \$26.51 | \$24.53 | \$21.20 |  | \$25.00 | \$18.80 |  | \$26.00 | \$25.00 | \$18.80 |
| Average                 | \$29.35 | \$33.40 | \$36.66 | \$36.28 | \$31.47 | \$28.57 | \$29.07 | \$26.90 | \$23.17 |  | \$33.26 | \$25.38 |  | \$31.36 | \$30.03 | \$22.81 |

| GROWING ADJUSTED FREE CASH FLOW AND RETURN OF CAPITAL TO SHAREHOLDERS               |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
|-------------------------------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| US\$ Millions (except per Share Amounts)                                            | Q2/26         | Q1/26         | Q4/25         | Q3/25         | Q2/25         | Q1/25         | Q4/24         | Q3/24         | Q2/24         | 2025          | 2024          | YTD26         | YTD25         | YTD24         |
| <b>Adjusted Operating Income (AOI)</b>                                              | 177           | 182           | 176           | 178           | 162           | 151           | 143           | 161           | 153           | 666           | 601           | 359           | 313           | 296           |
| <b>Adjust for Non-Cash Items in AOI:</b>                                            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Depreciation and Amortization, net of non-recurring items                           | 18            | 17            | 17            | 17            | 16            | 16            | 16            | 15            | 15            | 66            | 60            | 35            | 32            | 29            |
| Amortization of Deferred Lease Costs                                                | 9             | 9             | 8             | 7             | 5             | 5             | 6             | 8             | 5             | 26            | 24            | 18            | 10            | 11            |
| Amortization of Debt Issue Costs                                                    | 4             | 4             | 5             | 5             | 5             | 6             | 6             | 5             | 5             | 20            | 21            | 9             | 10            | 10            |
| Provision for Credit Losses                                                         | 5             | 5             | 3             | –             | 1             | 1             | 1             | 1             | –             | 5             | 2             | 9             | 2             | –             |
| <b>Adjust for Cash Items not Included in AOI:</b>                                   |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| X. Amortization of Deferred Revenue                                                 |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Y. Cash Revenue Received in the Period, Recognition of which is Deferred            |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Z. Lease Costs Incurred in the Period, Recognition of which is Deferred             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| X. + Y. + Z. =                                                                      | (16)          | (3)           | (11)          | (6)           | 5             | (2)           | (10)          | (8)           | (4)           | (14)          | (25)          | (20)          | 3             | (7)           |
| <b>Cash from Operations</b>                                                         | 196           | 214           | 197           | 201           | 194           | 176           | 161           | 182           | 174           | 768           | 682           | 410           | 371           | 339           |
| <b>Subtract Required Cash Expenses:</b>                                             |               |               |               |               |               |               |               |               |               |               |               |               |               |               |
| Sustaining Capital Investments                                                      | (10)          | (8)           | (23)          | (13)          | (10)          | (5)           | (19)          | (12)          | (9)           | (50)          | (54)          | (18)          | (15)          | (22)          |
| Preferred Share Dividends                                                           | –             | –             | –             | –             | –             | –             | –             | (1)           | (3)           | –             | (7)           | –             | –             | (6)           |
| Cash Taxes                                                                          | (33)          | (25)          | (19)          | (21)          | (22)          | (26)          | (22)          | (23)          | (13)          | (89)          | (74)          | (58)          | (49)          | (29)          |
| <b>Adjusted Free Cash Flow</b>                                                      | 153           | 181           | 154           | 167           | 162           | 145           | 120           | 145           | 148           | 629           | 547           | 334           | 307           | 282           |
| Weighted Avg. # of Common Shares Outstanding - [Diluted]                            | 394.9         | 398.3         | 399.9         | 401.3         | 401.9         | 403.7         | 404.7         | 403.8         | 403.6         | 401.7         | 404.2         | 396.6         | 402.8         | 403.8         |
| <b>Adjusted Free Cash Flow per Common Share Outstanding<sup>1</sup> - [Diluted]</b> | <b>\$0.39</b> | <b>\$0.45</b> | <b>\$0.39</b> | <b>\$0.42</b> | <b>\$0.40</b> | <b>\$0.36</b> | <b>\$0.30</b> | <b>\$0.36</b> | <b>\$0.37</b> | <b>\$1.57</b> | <b>\$1.35</b> | <b>\$0.84</b> | <b>\$0.76</b> | <b>\$0.70</b> |
| Australia Cash Tax Payments                                                         |               |               |               |               |               |               | (47)          |               |               |               | (47)          |               |               |               |
| Growth Capital Investments                                                          | (7)           | (4)           | (11)          | (4)           | (3)           | (2)           | (4)           | (6)           | (8)           | (21)          | (23)          | (11)          | (5)           | (14)          |
| <b>Free Cash Flow Available after All Capital Investments</b>                       | <b>146</b>    | <b>177</b>    | <b>143</b>    | <b>163</b>    | <b>159</b>    | <b>143</b>    | <b>69</b>     | <b>139</b>    | <b>140</b>    | <b>608</b>    | <b>477</b>    | <b>323</b>    | <b>302</b>    | <b>268</b>    |

<sup>1</sup> Adjusted results are non-GAAP or supplemental financial measures, which do not have any standard meaning prescribed by GAAP under IFRS and are therefore unlikely to be comparable to similar measures presented by other issuers. For further information, please see the “IFRS to Non-GAAP Reconciliations” section in the Company’s Management Discussion & Analysis, as at and for the three and six month periods ended June 30, 2026. The Company uses “Adjusted Results” because it believes that they provide useful information to investors regarding its performance and results of operations.

| STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY |       |       |       |       |       |       |       |       |       |  |            |
|----------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|--|------------|
| US\$ Millions                                | Q2/26 | Q1/26 | Q4/25 | Q3/25 | Q2/25 | Q1/25 | Q4/24 | Q3/24 | Q2/24 |  |            |
| Beginning Balance                            | 2,696 | 2,720 | 2,829 | 2,775 | 2,721 | 2,774 | 2,775 | 2,908 | 2,945 |  | 2,7742,944 |
| Comprehensive Income for the Period          | 131   | 78    | (37)  | 115   | 112   | 25    | 18    | (2)   | (31)  |  | 21527      |
| Dividends                                    |       |       |       |       |       |       |       |       |       |  |            |
| Preferred Shares                             | –     | –     | –     | –     | –     | –     | –     | (1)   | (3)   |  | –(7)       |
| Common Shares                                | (42)  | (43)  | (38)  | (38)  | (38)  | (36)  | (37)  | (36)  | (35)  |  | (150)(142) |
| Redemption of Preferred Shares               | –     | –     | –     | –     | –     | –     | –     | (95)  | (91)  |  | –(186)     |
| Conversion of Convertible Debentures         | –     | –     | –     | –     | –     | –     | –     | –     | 125   |  | –125       |
| Issuance of Shares, net of Share Issue Costs | –     | –     | –     | –     | –     | –     | –     | –     | –     |  | ––         |
| Options Exercised                            | 1     | –     | –     | –     | –     | –     | 1     | –     | 2     |  | –2         |
| Matured Convertible Debentures               | –     | –     | –     | –     | –     | –     | –     | –     | –     |  | ––         |
| Recognition on acquisition                   | 1     | –     | –     | –     | –     | –     | 21    | –     | –     |  | –21        |
| Compensation - Escrowed Shares               | 1     | –     | 1     | 1     | 1     | 1     | 2     | –     | –     |  | 32         |
| Vesting of Escrowed Shares                   | –     | –     | –     | –     | –     | –     | –     | –     | –     |  | ––         |
| Shares Repurchased for Cancellation          | (121) | (59)  | (34)  | (25)  | (20)  | (43)  | (4)   | –     | (3)   |  | (122)(11)  |
| Ending Balance                               | 2,666 | 2,696 | 2,720 | 2,829 | 2,775 | 2,721 | 2,774 | 2,775 | 2,908 |  | 2,7202,774 |